# Annual General Meeting Thursday, 27 October 2016

#### Corporate Travel Management

CTM is an award-winning provider of innovative and cost effective travel management solutions to the corporate market. Its proven business strategy combines personalised service excellence with client facing technology solutions to deliver a return on investment to clients. Headquartered in Australia, the company employs more than 2,200 FTE staff globally and services clients in 53 countries.





# Managing Director

# Jamie Pherous



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- Underlying EBITDA up 41% to \$69.0m, statutory EBITDA \$70.1m. Above upgraded guidance of \$68m
- Over 80% of profit growth is organic
- CTM global network and SMART technology were key contributing factors to organic growth/client wins
- Over 100% operating cash flow conversion
- Strong profit growth in all CTM regions
- Well positioned for continued long term growth
- Full year dividend up 50% to 24 cents, fully franked (15 cents) payable 6 October 2016)

### **\$AUD (m)**

TTV (unaudited)

Revenue and other income

Underlying EBITDA

Statutory NPAT attributable to owners of CTD

\*Adjusted NPAT (excluding acquisition amortisation)

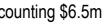
Statutory EPS, cents basic

ROE

Full Year Dividend, fully franked

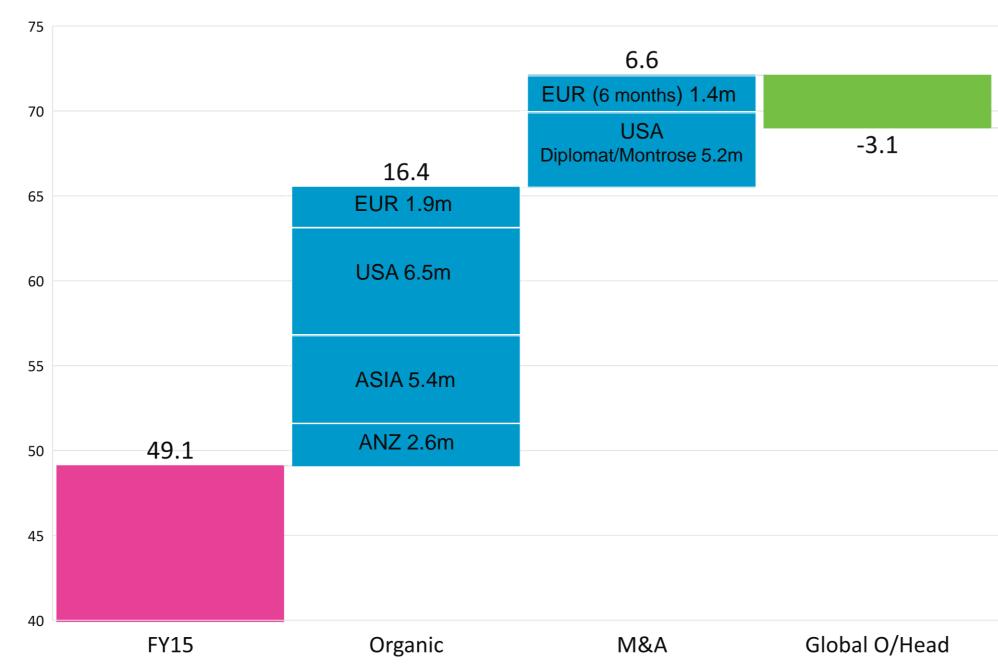
\* Net of non-cash amortisation relating to acquisition accounting \$6.5m

FY2016	Change on P.C.P
3,587	+35%
264.8	+34%
69.0	+41%
42.1	+60%
48.6	+58%
43.2	+54%
24%	+47%
24c	+50%





### **Underlying FY16 EBITDA Growth Summary (\$m)**



- Organic growth the catalyst for performance (\$16.4m of \$19.9m)
- Successful M&A integration
- FX negligible effect on EBITDA growth in FY16
- Increased global overhead costs a result of investment in technology suite and global supplier team

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# Growth Profile



#### **CTM Global Footprint and Performance Overview - FY16 (AUD)**

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EUROPE Market Size USD500b CTM Market Share <1%

TTV: \$338.7m (+42%) Rev: \$37.2m (+33%) EBITDA: \$6.1m (+45%)



TTV: \$1532.8m (+42%) Rev: \$69.1m (+21%) EBITDA: \$21.3m (+34%)

> **ANZ** Market Size AUD7.0b CTM Market Share 12.5%

TTV: \$848.6m (+4%) Rev: \$76.9 (+2%) EBITDA: \$28.3m (+10%)

Market size estimated at USD1.4 trillion, growing at USD40bn p.a. Operating out of 53 countries, employing over 2200 FTE

USA Market Size USD350b CTM Market Share <1%

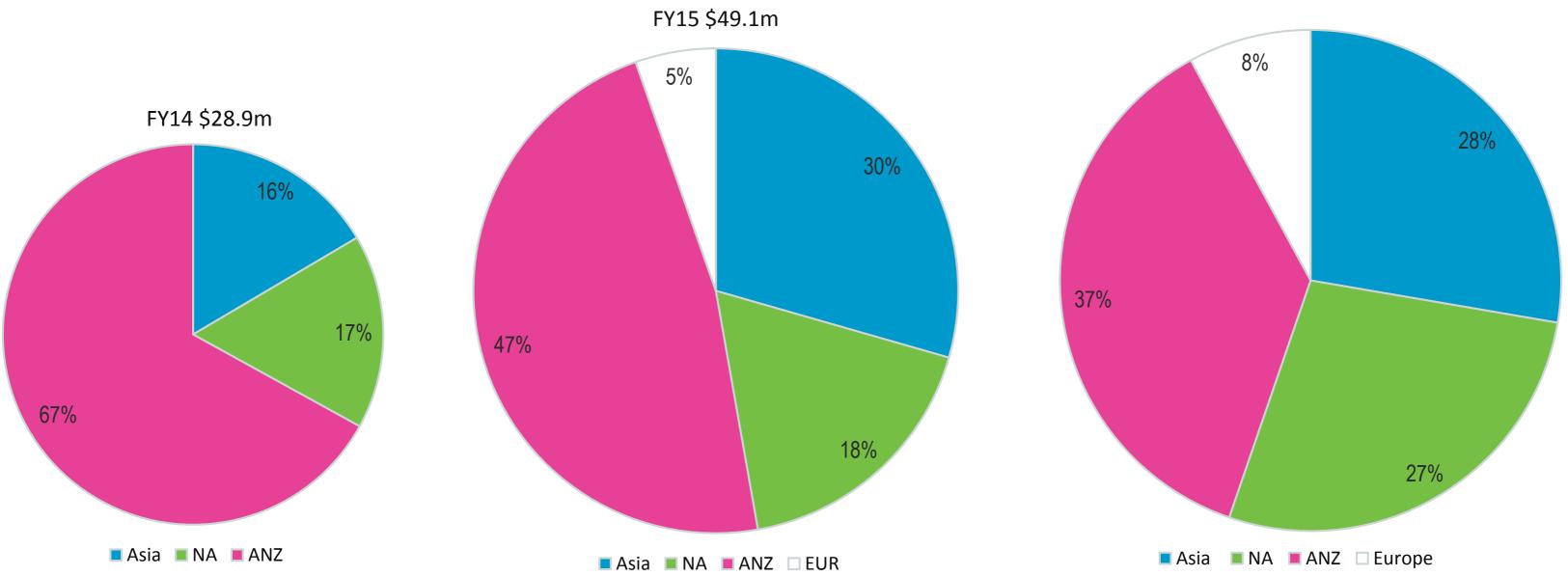
TTV: \$867.0m (+42%) Rev: \$77.3(+62%) EBITDA: \$21.2m (+123%)



CTM office Partner office

### **EBITDA Contribution by Region\***

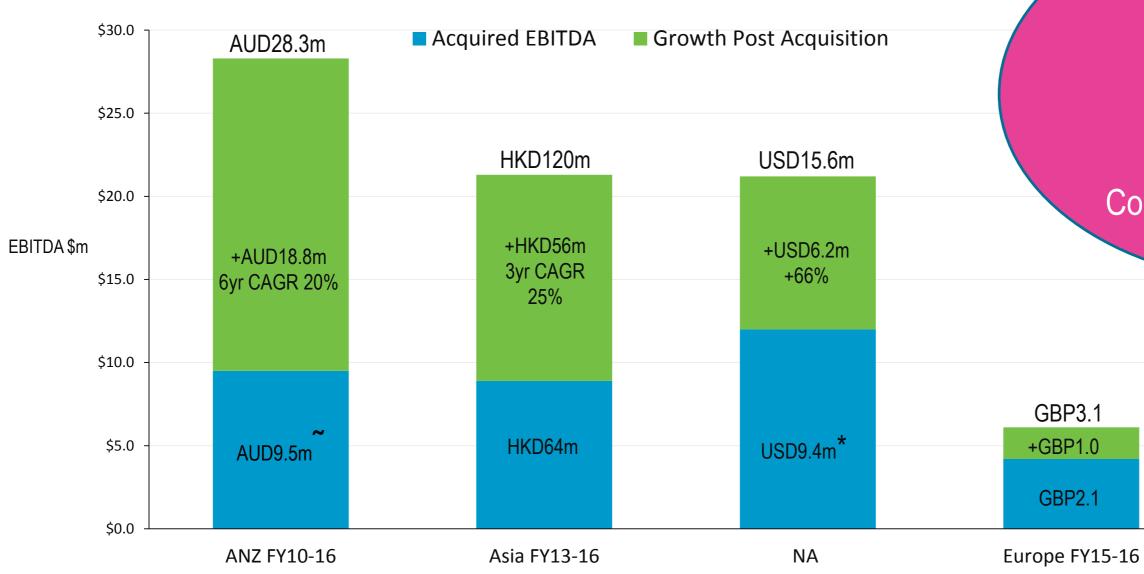
\* Before global overhead costs



Building diversity through offshore expansion

#### FY16 \$69.0m





~ANZ - EBITDA since IPO FY10:	
EBITDA FY10	5.6m
ETM 2011	1.7m
Travelcorp 2011	2.0m
Cavalier (NZ) 2010	0.2m
Total Baseline incl. acquisitions	9.5m

*NA - EBITDA contribution at acquisition date
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Total baseline of acquisitions	USD9.4m
Montrose Travel 2016	USD2.85 (F
Diplomat Travel 2015	USD1.85m
Avia Travel 2014	USD0.75m
USTravel 2014	USD1.05m
TravelCorp 2013	USD1.9m
R&A Travel 2012	USD1.0m

Integration execution

### Organic growth postacquisition

**Consistent business model** 



FY16 - 6 mth cont.)

#### **EPS Growth (diluted) Since IPO December 2010**



\*Restated downwards for voluntary change in accounting policy on recognition of pay direct commissions



# FY17 Strategic Initiatives



#### Continued Organic Growth and Acquisition

- 1. Enhance our value proposition to client needs, across CTM global network
- 2. Outperform in local, regional and global segments
- 3. Execute upon M&A opportunities

#### **Client Facing Innovation**

- Implementation of SMART technology globally & develop new tools with our clients
- 2. Leveraging technology suite into new market segments

#### Productivity and Internal Innovation

- 1. Internal innovation feedback loops to improve and automate existing client and nonclient facing process
- 2. Staff empowerment in decisions to drive high staff engagement and client satisfaction outcomes

#### Leverage Our Scale and Geography

- Building a structured supplier strategy to optimise performance and client outcomes
- 2. Demonstrating CTM is of high value in the supply chain

#### **Our People**

- 1. Empower our teams to support our client needs
- 2. Continued investment to attract, retain and develop the brightest talent
- Embracing culture that represents our values and business drivers



# CTM SMART Technology



- Paradigm shift at CTM
- User experience front and centre
- Innovation the key to longevity
- Our journey has just begun

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# CTM is Unconventional

Clients drive development not competition

Finding your 'challengers' that challenge status quo

Global and local development

IT programmers don't design

Projects commence when they are released to market

• End to end integration

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#### FY17 Guidance

• Reiterate Underlying EBITDA guidance range of \$85-90m (+23-30% growth), despite FX and activity slightly below forecast assumptions (original assumptions FX AUD=USD0.74c, flat client activity)

### **Regional trading update:**

ANZ	Slightly above expectations
Asia	Slightly below expectations
USA	On-track
Europe	Slightly above expectations

## Continue to actively investigate M&A opportunities



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