



corporate travel management

*travel**ctm**.com*

HALF YEAR RESULTS 2013

Jamie Pherous, Managing Director

Steve Fleming, CFO

Disclaimer

This document is not a prospectus under Australian law and does not constitute an offer, invitation or recommendation to subscribe for or purchase any security or financial product and neither this document nor anything contained in it shall form the basis of any contract or commitment. It has not been lodged with the Australian Securities and Investments Commission (ASIC) and is given to the recipient for information purposes only, pursuant to section 734(9) of the Corporations Act.

This document is not, and should not be construed as a recommendation by Corporate Travel Management Limited or any of their respective directors, employees, officers and advisers to you to participate in the proposed Offer. Nothing in this document constitutes legal, tax or other advice. The information in this document does not take into account your investment objectives, financial situation or particular needs. Before making an investment decision, you should consider whether an investment in Corporate Travel Management Limited is appropriate in light of your particular investment needs, objectives and financial circumstances and consider obtaining professional securities advice. In all cases you should conduct your own investigations and analysis of the proposed Offer, the financial condition, assets and liabilities and business affairs of Corporate Travel Management Limited and its business, and the contents of this document.

No representation or warranty, express or implied, is made as to the fairness, accuracy or completeness of the information, opinions and conclusions contained in this document by any person. To the maximum extent permitted by law, Corporate Travel Management Limited, their related bodies corporate (as that term is defined in the Corporations Act) and the officers, directors, employees and agents of those entities do not accept any responsibility and disclaim all liability including, without limitation, any liability arising from fault or negligence on the part of any person, for any loss arising from the use of this document or its contents or otherwise arising in connection with it.

This document is confidential and has been given to you solely for your information and may not be reproduced or distributed to any other person except those within your organisation.

The distribution of this document in jurisdictions outside Australia may be restricted by law and you should observe any such restrictions. This document (or any copy thereof) may not be transmitted in the United States or distributed, directly or indirectly, in the United States or to any US persons, and does not constitute an offer to sell, or a solicitation of an offer to buy, securities in the United States, and is not available to persons in the United States or to US persons.

Agenda

- Group Performance Highlights
- Acquisition Update
- Product Innovation
- Key Initiatives
- Looking Forward



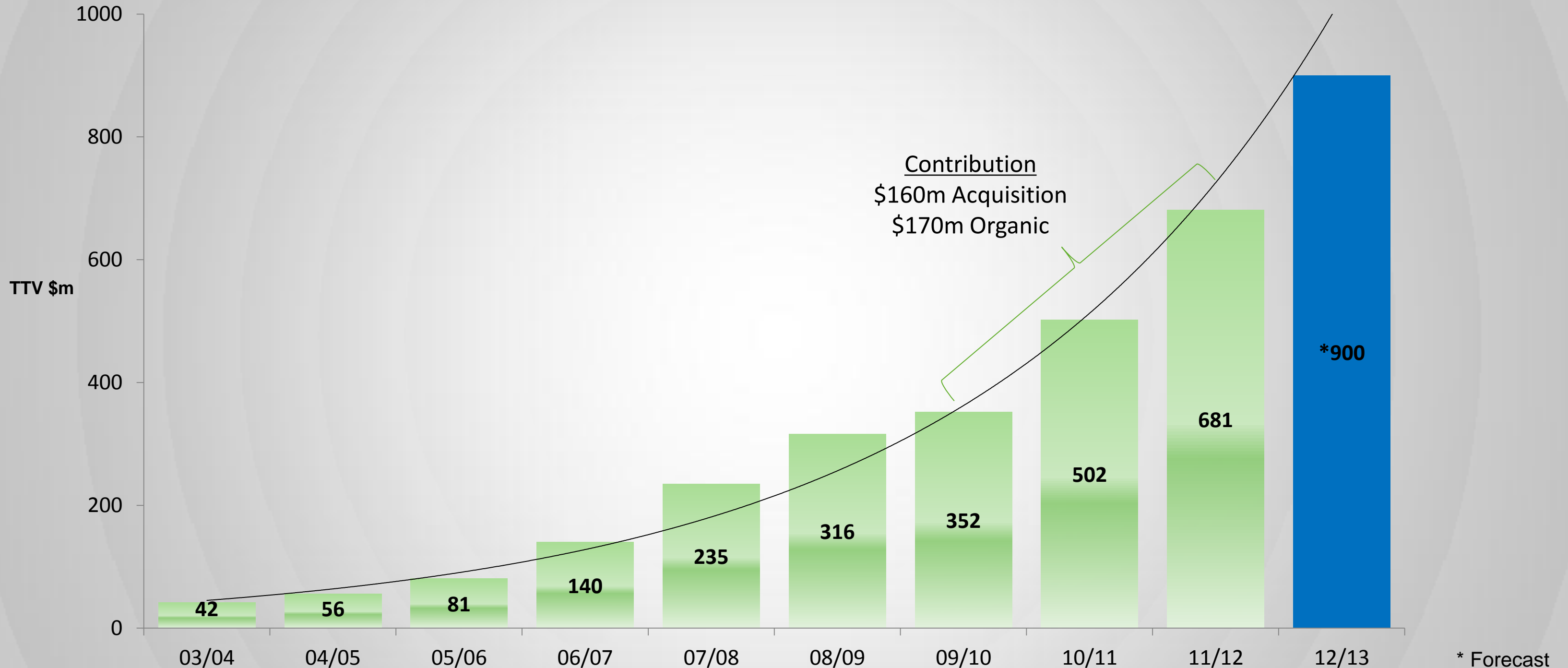
Group Results

	1H 2013	1H 2012	Change on PCP (%)
*TTV \$m (unaudited)	431.086	315.881	+36.5%
Revenue \$m	38.742	29.496	+31.3%
*EBITDA \$m	9.225	7.304	+26.3%
NPAT \$m (statutory)	5.714	4.658	+22.7%
Dividend (Interim)	4 cents	3 cents	+33.3%
EPS	7.6 cents	6.5 cents	+17%
ROE	17%	17%	-

- ✓ *EBITDA up 26.3% on p.c.p
- ✓ EBITDA margins reflects USA combination
- ✓ A&NZ EBITDA margins higher than p.c.p. due to revenue per FTE execution.
- ✓ A&NZ Yield remains steady.
- ✓ NPAT up 22.7% (higher depreciation from office fit outs, and amortisation due to acquisitions as flagged)
- ✓ Interim dividend up 33% to 4 cents fully franked supports future confidence in business

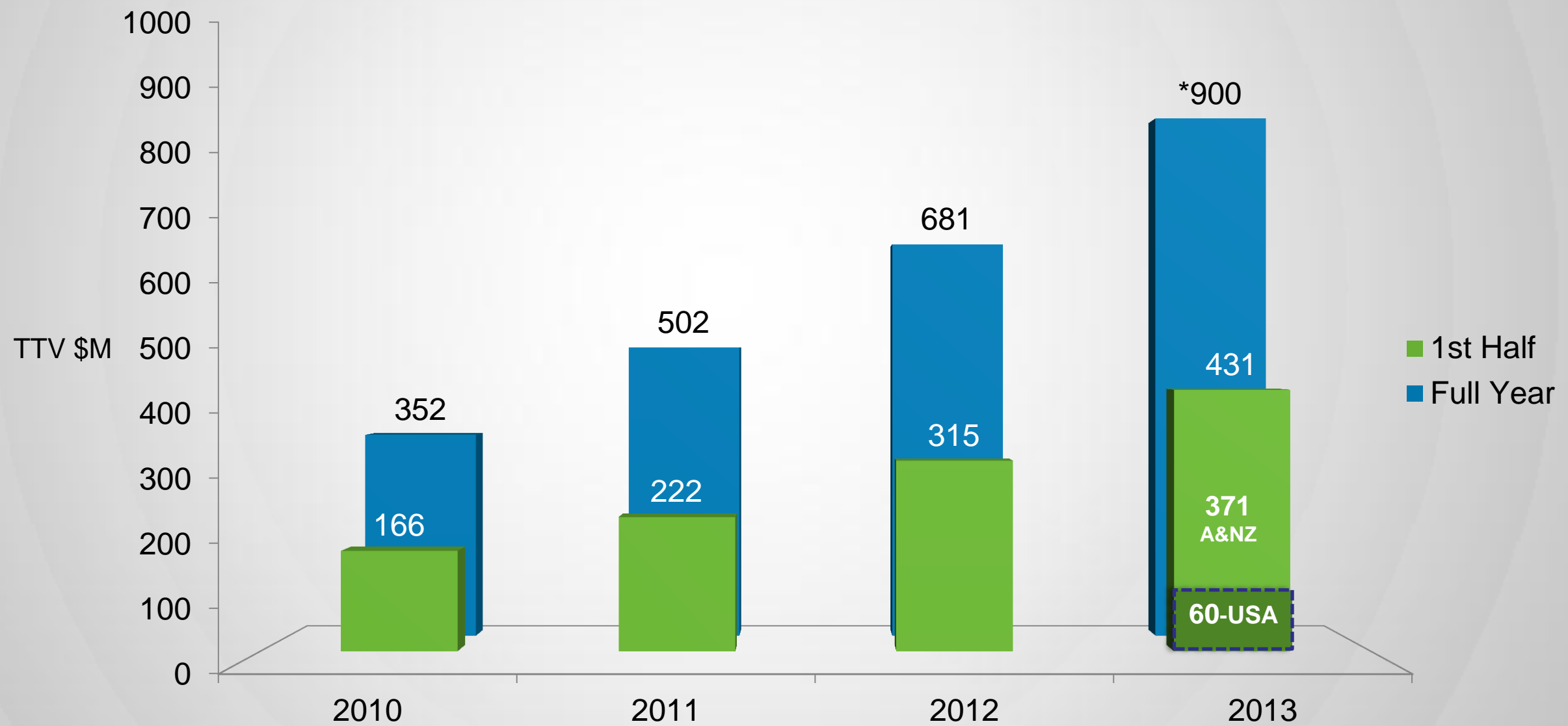
*EBITDA and TTV are non IFRS financial measures and are defined in the interim financial report.

Decade of Outperforming Growth



- Grown TTV every year since being founded in 1994
- Last six years compound growth rate: 40%+ per annum

Sales Growth by FY Half



* Forecast

Group Performance – 1H13 Highlights

Financial

1H13 EBITDA \$9.2m v 1H12 \$7.3m (26.3% growth)

Growth

- Record new client wins, combined with strong retention for CTM Group, particularly USA
- Winning market share from a mix of Global TMC's and boutique operators
- USA expect greater contribution in 2H

Profit Contribution

- A&NZ revenue per FTE success without compromising service
- More gains to come in 2H from project being in full swing
- USA revenue per FTE project underway

Economic Activity

- Activity remains flat
- No economic 'free kicks' in the 1st half or the immediate future
- Remain leveraged to economic recovery

Staff and Client Satisfaction



Based on an independent VIBE survey completed in November 2012, **89%** of CTM employees are engaged or highly engaged working at CTM Australia and New Zealand



Based on a survey of CTM'S Top Australian accounts, CTM achieved a **98%** Client Satisfaction

Comparative 1HFY13 Profit and Loss

	6 mths ended Dec 2012 \$'000	% of Income	6 mths ended Dec 2011 \$'000	% of Income
TTV (unaudited)	431,086		315,881	
Travel & other Income	38,686		29,340	
Yield % of TTV	8.98%		9.28%	
Operating Expenses	(29,461)	76%	(22,036)	75%
EBITDA	9,225	24%	7,304	25%
Depreciation	(778)		(420)	
Amortisation	(147)		(172)	
EBIT	8,300		6,712	
Net interest income (expense)	(174)		125	
NPBT	8,126	21%	6,837	23%
Tax	(2,412)		(2,179)	
NPAT statutory	5,714	15%	4,658	16%
Earnings per share	7.6 cents		6.5 cents	

Half Year Profit and Loss Highlights

- TTV (unaudited) – 36.5% up on p.c.p – reflects strong new business performance and six month contribution from USA
- EBITDA – 26.3% up on p.c.p. Profit contribution (EBITDA margin 24%) slightly lower to corresponding period, as a result of the lower yielding USA business. Excluding USA, the profit contribution is higher than the p.c.p (25.6% 2012 versus 24.7% 2011) due largely to revenue per FTE gains
- NPAT Growth of 22.7% compared to the half year ended 31 December 2011. Excluding the contribution from the R&A Travel business in the USA, the underlying growth was 17.5%
- Operating expenses – increased slightly as a % of income. Again this is reflective of the USA acquisition. A&NZ in isolation has improved on the p.c.p
- Depreciation and Amortisation – higher charge compared to p.c.p due office fit-out over past 18 months. We expect 2014 capital expenditure to reduce compared to current levels
- Interest – Acquisitions have been partly funded by debt

Group Balance Sheet (\$m)

- Cash reserves and a small amount of debt used to fund USA acquisition and etm earn-out
- Debtors have fallen from June 12 due to overrides and improved receivables collection, despite business growth
- Intangibles largely goodwill on acquisitions
- Assumed full earn-out on USA acquisition resulting in \$4.1m of deferred and contingent consideration included in payables balance. The June 12 balance included \$4.5m of deferred consideration on etm acquisition
- Improved working capital position as reflected in the cash flow statement

	Dec 12 \$m	June 12 \$m
Cash	7.3	12.2
Receivables and other	21.4	26.1
Total current assets	28.7	38.3
PP&E	3.2	2.6
Intangibles	52.5	42.7
Total assets	84.4	83.6
Payables	17.6	22.9
Interest bearing liabilities	4.0	0.8
Other current liabilities	3.3	4.0
Total current liabilities	24.9	27.7
Non current liabilities	5.0	2.9
Total liabilities	29.9	30.6
Net assets	54.5	53.0

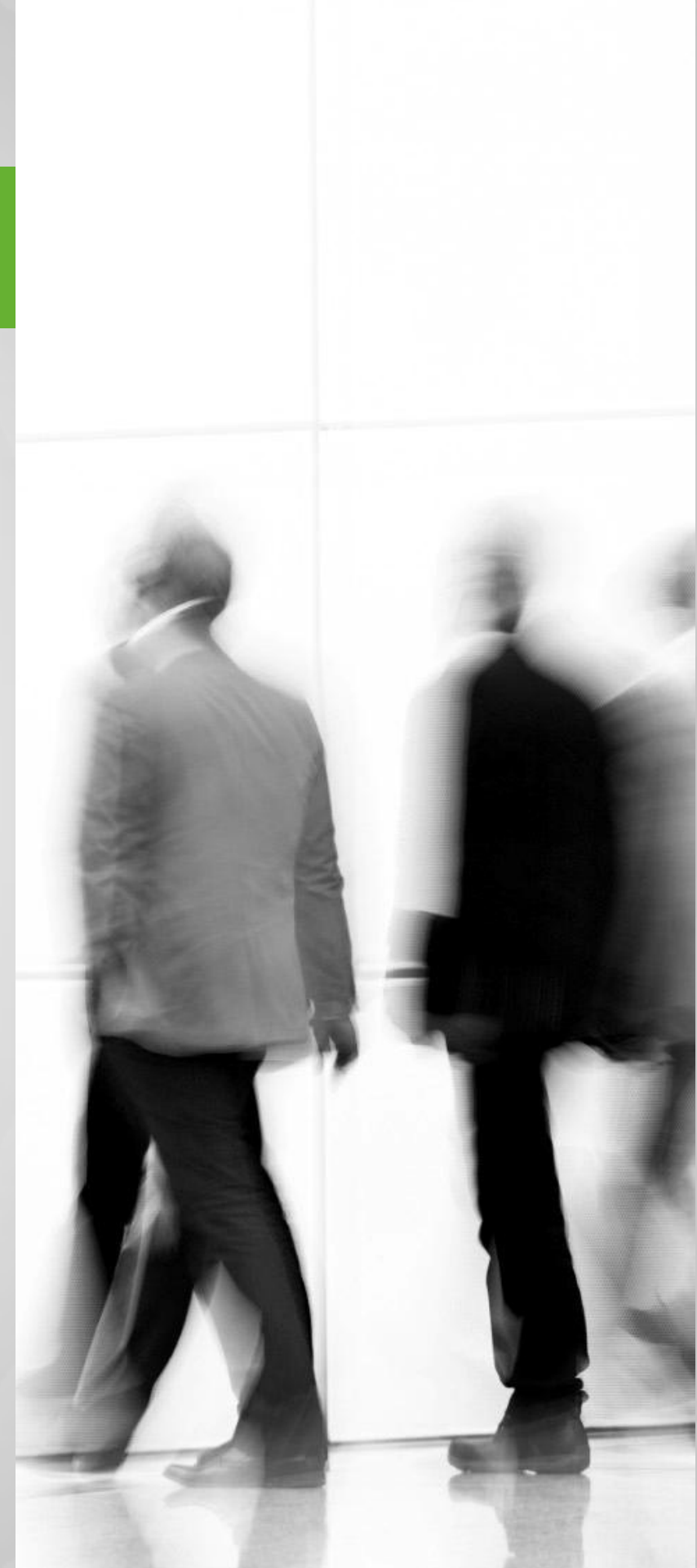
Group Cash Flow (\$m)

	6 months to Dec 2012	6 months to Dec 2011
EBITDA	9.2	7.3
Change in working capital	0.6	(2.6)
Income tax paid	(3.4)	(1.9)
Cash flows from operating activities	6.4	2.8
Capital expenditure	(1.8)	(1.6)
Other investing cash flows	(8.1)	(6.7)
Cash flow from investing activities	(9.9)	(8.3)
Dividends paid	(4.5)	(3.6)
Net borrowings	3.1	0.3
Other	-	0.3
Cash flow from financing activities	(1.4)	(3.0)
Net increase/(decrease) in cash	(4.9)	(8.5)

- Strong operating cash flow. Good improvement compared to p.c.p
- Other investment cash flows relate to USA acquisition and etm earn-out, funded through cash reserves, working capital and a small amount of debt
- Final dividend for FY12 of 6 cents per share paid – October 2012
- Interim dividend of 4 cents payable on 11 April 2013
- Higher capital expenditure due to further product investment, fit-out of new Perth office and renovations in Brisbane office, as previously flagged, to support expansion

Agenda

- Group Performance Highlights
- [Acquisition Update](#)
- Product Innovation
- Key Initiatives
- Looking Forward



Merger and Acquisition Update

7 successful acquisitions and integrations to date including off-shore. Common themes across all targets:

- Strong discipline in selection criteria – looking for the “1 in 100”
- Alignment - “Skin in the game” for leader and/or senior Management
- Weighted focus on financial and people due diligence for cultural match
- Robust transition process that enhances effectiveness of people & systems
- Focus on scalability with integration of key business functions
- Highly EPS accretive

= creating better business acumen and discipline in team for better results

USA – Case study



- Acquired Colorado based R&A Travel on 2 July 2012 for US\$9.5m, including \$5.4m of initial consideration (cash and scrip), and up to \$4.1m of contingent consideration
- Strategic rationale - improved service for Australian-based accounts with travel originating from the USA, access to multi-national travel management tenders controlled from the USA, and a low cost base to explore broader penetration into the USA
- Acquisition risks managed - strong alignment of culture and values, benefits of key management holding CTM shares and stretch earn-out targets
- Business integration assisted by "shadow support" provided by senior CTM executive to support and empower local management team

Results:

- Organic growth ahead of expectations - clients responding well to CTM's value proposition
- Increased profitability - CTM's business disciplines and systems
- Other North American acquisitions opportunities being explored using CTM's acquisition discipline and selection criteria to take advantage of economic green shoots in USA and strong \$A

Agenda

- Group Performance Highlights
- Acquisition Update
- **Product Innovation**
- Key Initiatives
- Looking Forward



CTM Mobile

Travellers are connected wherever they are;

- View flight and hotel bookings
- Flight delay alerts
- Seat maps
- Gate change alerts
- Alternative flight search
- Driving directions
- Currency converter
- Risk notifications
- Cost savings messages

All booking information available 24/7



All your travel in your pocket, all the time

u-book ticketbank

- Real-time access to use credits on hold
- The ability to take charge of your credits on hold with data at your fingertips
- Increase use of credits on hold by travellers
- Minimise wastage and reduce costs = demonstrated ROI



u-approve pre-trip approval

- A streamlined travel request process for arrangers - no more emails or forms
- The power to avoid unauthorised travel bookings
- The ability to approve or deny travel requests in a convenient manner
- 100% accessibility - you only need an internet connection
- Pre-filled information, meaning travelers do not need to remember the details of their cost center, department and approval staff



Business Intelligence



- Best in market diagnostic tools for clients, developed with our clients
- Ability to deliver consolidated reporting and cost reduction strategy consistently across clients in Australia/NZ/USA
- Currently rolling out across the USA

Wotif hotel inventory

- Largest property inventory in Australia and New Zealand
- Remote locations now available online
- Live inventory fully integrated with u-book online booking tool
- More competitive rates
- Maximise clients policy compliance
- Detailed reporting – all bookings feed into CTM's Business Intelligence software

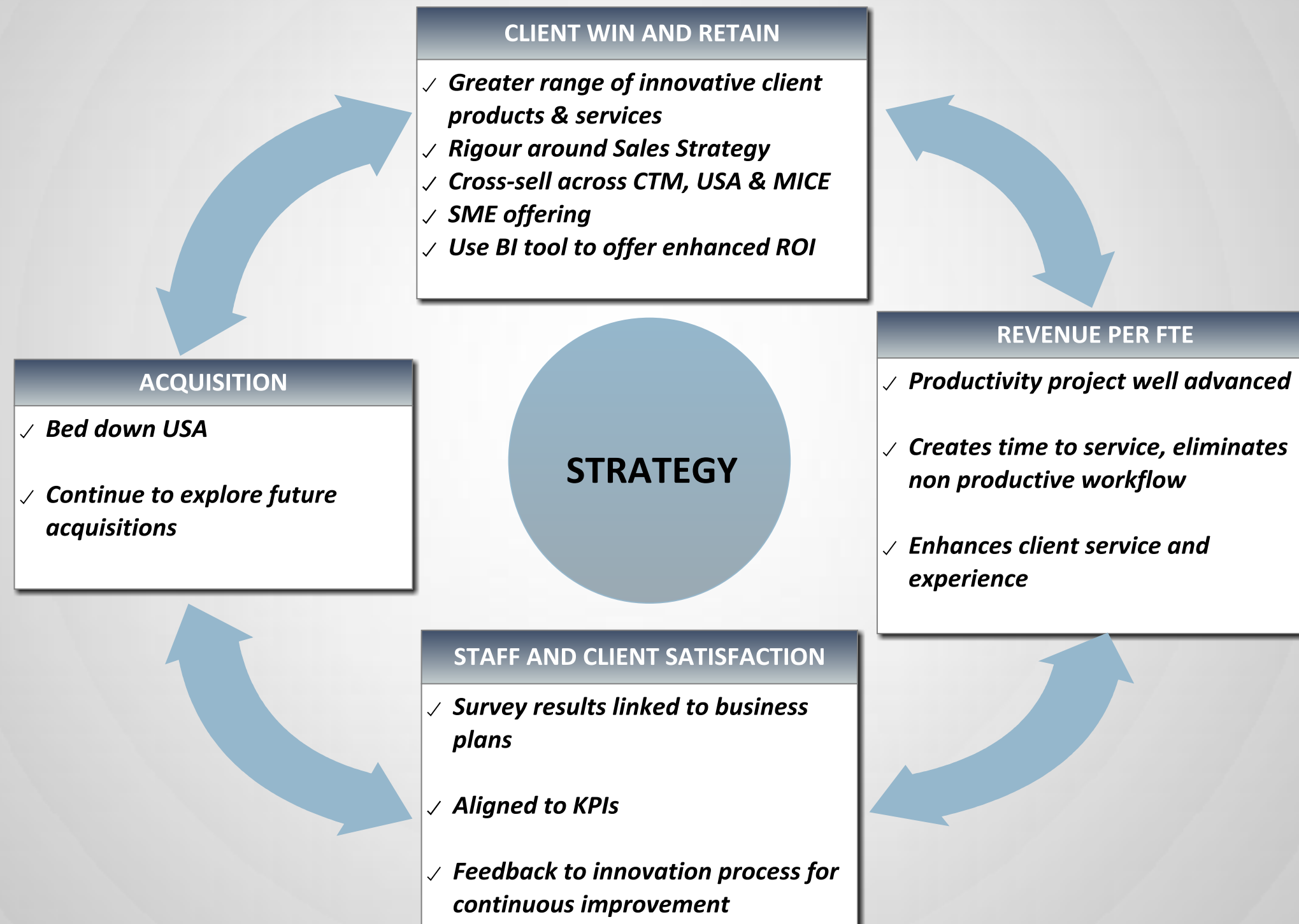


Agenda

- Group Performance Highlights
- Acquisition Update
- Product Innovation
- **Key Initiatives**
- Looking Forward



Executing FY13 Initiatives



Agenda

- Group Performance Highlights
- Acquisition Update
- Product Innovation
- Key Initiatives
- Looking Forward



Profit Guidance

Upgrade FY13 guidance to 20%-25% EBITDA growth on p.c.p. (circa \$21m-\$22m EBITDA)

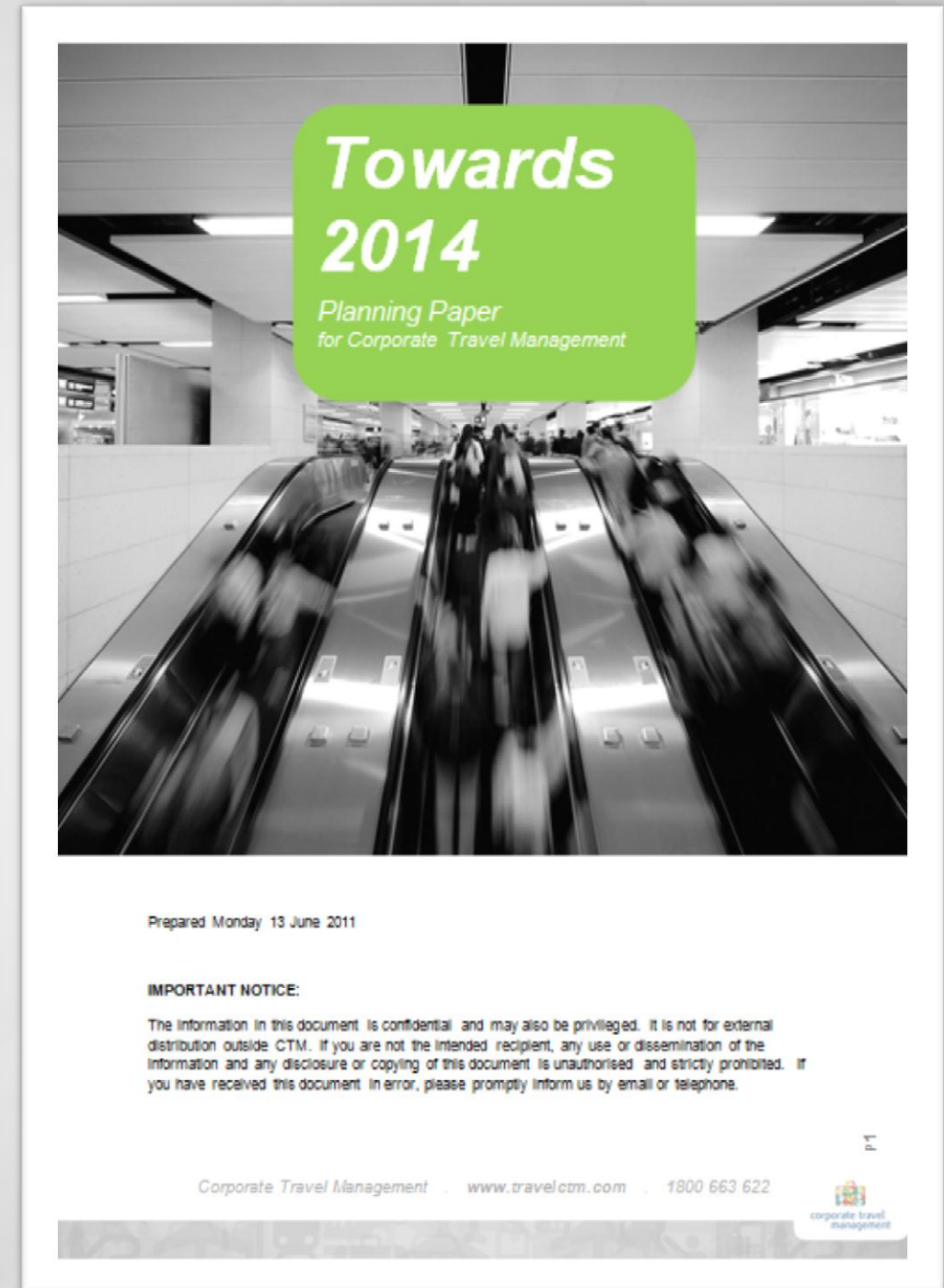
Key drivers affecting FY13 performance:

- No erosion in the broader economy
- Continue to win and retain business with new products developed, underpinned by high service and engagement, in what is still a lack lustre economy (A&NZ)
- Revenue per FTE – further opportunity through supplier automation
- USA scalability program translates into higher profits

Further acquisition opportunities coming to fruition (not included in guidance)

FY14 and Beyond

- 5 year forward planning for A&NZ to ensure it continues to be a “fortress” of high growth and high profitability that underpins global expansion strategy
- USA - replicate Australian model through combination of further accretive acquisitions & organic growth
- Accelerate the cross-sell of clients and up-skill our team
- Capital management program that supports business growth
- Continue to investigate acquisition opportunities in other regions that support our grand plan to have a regional presence in Asia and Europe in addition to A&NZ and the USA
- To be the best TMC in every region we operate by retaining CTM’s highly differentiated service model and high staff engagement



Any Questions?